Annual Report
March 2017 - February 2018

RESCUE A CHILD. RESTORE A LIFE. RAISE A LEADER. RELEASE A STAR.

www.liv-village.com
It has been eight years since the bulldozers moved onto the land in Cottonlands, Verulam to begin the building of the first cluster of homes, and seven years since the first group of mothers and children moved into the village. These children arrived traumatized and frightened, stepping into another unknown for them.

We are so proud of our children where they have come from and where they are today. This is what makes it all worthwhile, the sacrifices made by everyone involved with the children, but also so many individuals, companies and churches who have partnered with us through financial support, prayer and goods that we have received over the years and continue to receive. We are so aware that without this ongoing support we would not be able to continue.

At the beginning of 2018 we officially took over the management of Thokomala, 18 foster homes around the country, started by Unilever in 2006, and in partnership with them.

We look back with gratitude especially to our heavenly Father who continues to encourage and guide us on this journey He has asked us to take, and to everyone who has made a difference in the lives of the over 500 children who are being impacted every day and the thousands of others who are impacted in the neighboring communities through our various community projects.

Together we are stronger.

Looking ahead at the beginning of 2017, we as the leadership sensed that this would be a year of preparation.

In March we created the department water break to take stock of the journey we had travelled and how we sensed God was wanting us to move forward as an organisation. The main aim of this exercise was that each Department Mentor would align their department’s vision with the greater LIV vision. One of the key outcomes from our water break was the need to improve our HR processes, together with our Health and Safety procedures.

Heb 12:27 was the word in season and the Cottonland’s community riots that were aimed at LIV on the 22nd May was a perfect example of this testing and shaking. Whilst the riots were taking place, the village has never felt more secure, which was a great testimony of God’s protection over LIV and all who reside in it. The ensuing weeks and months forced us to evaluate and reflect on the vision, both as individuals and as an organisation. This led to many tough and necessary conversations across our departments and with the greater Cottonland’s community regarding our approach to challenges and opportunities in the future.

As I contemplate the next chapter in the LIV story, I sense that in everything we do He is reminding us that we cannot do this alone. We are totally reliant on Him and one another. The call is for us to allow Him to create opportunities for our relationships to grow stronger and deeper across all departments, as we journey together.
WHO WE ARE

LIV VISION
LIV provides holistic residential care for orphaned and vulnerable children to rescue a child, restore a life, raise a leader, and release a star.

LIV MISSION
LIV exists to raise the next generation of leaders in our nation. We place vulnerable, parentless children into a family environment where they receive unconditional love, spiritual discipleship, care, and nurturing, and where all their needs are met. HIV/AIDS and poverty have resulted in many children being abandoned and orphaned. We want these children to grow up equipped with essential moral values and life skills to be a generation that will influence positive change within South Africa, our continent, and the world.

In December 2017, LIV Village took over the operations of LIV Thokomala from Unilever.

Plans are also underway to merge with Refilwe Community Project in Lanseria (LIV Lanseria) and to open a LIV Village in Grahamstown (LIV Lukanyiso) and Cape Town (LIV Cape Town).

“Each day of our lives we make deposits in the memory bank of our children”
- Chuck Swindoll
A new marketing team was formed under LIV's new marketing manager, Carita McCririe. This team has been promoting three programmes at LIV to help raise funds for the village and its children.

**LIV’2 Educate**
At LIV we believe that a solid holistic education plays a vital role in giving every child at LIV the opportunity to reach their full potential.

LIV2Educate provides people and companies with the opportunity to support a child’s education and following their progress. The LIV2Educate programme covers costs for school uniforms, teachers salaries, text books, stationary, and other resources.

**LIV’4 Family**
LIV places orphaned and vulnerable children into a family environment where they receive unconditional love. Each home has a registered foster mother who cares for her children.

LIV4Family allows people to become involved in a village household. LIV is all about teaching each child the value of family in a loving home, giving them a sense of belonging and purpose. The programme covers costs for a healthy diet, clothing, maintenance for the house.

**LIV’4 Health**
LIV provides holistic health care for each child in the LIV Health Care Centre, including medical and dental care, psychological therapy, speech and occupational therapy, and counselling. LIV also provides basic health care for the neighbouring Cottonlands community.

LIV provides holistic health care with a primary focus on prevention and early management of disease. The vision is that the village and local communities are able to enjoy optimal health by providing high quality health care services.

---

**GIVING CATALOGUE**
Online giving has been made easier by creating a giving catalogue where people can choose from various specific needs the village has, and give towards daily running costs.


---

**FUNDRAISING**

**GOLF DAY**

February 9th 2018 marked a big day for LIV, as we hosted our first Golf day with Land Rover Durban as the main sponsor.

Windy conditions presented the players with some challenges on the day, but did not dampen the overall mood. Two of our LIV Students attended the golf day and were out on the course selling biltong as part of a Business Studies project, but also had the opportunity of getting to know some of the players. Meeting the guest of honour, Shaun Pollock, was a highlight of their day.

After the 18th hole, the day was completed with a dinner, prize giving, auction, as well as a special performance by the LIV Choir. The day was huge success, and we hope that those involved on the day had as much fun attending as we did organising it.

**DELOITTE CHALLENGE**

The Deloitte Challenge was started 3 years ago as a partnership between Deloitte and LIV Village with all proceeds of the event being donated to the Village. The event has grown increasingly and is a very special event for all on the village.

This year over 80 children, mothers and staff participated in the race. It is a special day that promotes unity across the entire village, and challenges individuals on a personal level.

We look forward to next year and are excited to see some of our talented runners excelling in this race and similar events to come.

In May 2017 LIV hosted a music concert on the village with LIV’s “The Kingdom Boys” opening the evening and Tim Hughes and Worship Central South Africa leading worship for the rest of the evening. When the music had faded, the lights taken down and chairs packed away, some things remained…Faith remained. Hope remained. Love remained. This was an event never to be forgotten and the lasting impression on changed lives will impact generations.
SOME HIGHLIGHTS OF THE YEAR

**rescue**
- 10 new children moved onto the village
- LIV takes over the operations of LIV Thokomala, adding 66 children in 18 homes to its care
- 12 culinary students and 12 welding students are enrolled at LIV Training
- 26 LIV4Change students join LIV’s 6-month discipleship programme

**restore**
- LIV Therapy continues its vital work with the children at LIV, as it seeks to restore all children back into a normal family environment and life
- LIV Health provides all children and mothers with primary health care, helping them in their journey of holistic restoration
- The teachers at LIV School continue to pour into the childrens’ lives
- Through the community clinic, which operates twice a week, the vision of bringing mental and physical restoration to the community surrounding LIV Village is being fulfilled
- At LIV Church God continues to restore the lives of many by revealing his loving father heart to all

**raise**
- 30 foster mothers receive ongoing training to equip them for their 24/7 roles as mothers on the village
- Through training received at LIV Welding Academy, 11 community members are raised up and equipped for a brighter future
- Ongoing teacher training at LIV School and the Early Childhood Development Centre is equipping many community members and other people
- LIV Business continues to provide jobs for people in the community
- LIV Village has created many jobs for people in Cottonlands, particularly in the maintenance and grounds departments
- One of LIV’s girls travelled to Cyprus to join the Lead4Camp Basketball Programme

**release**
- In November 2018 the first group of LIV children will be released as they matriculate successfully and begin their next journeys pursuing their dreams
- The second group of culinary students successfully graduated in November 2017 and were released to follow their dreams as professional cooks
- 2 of LIV’s valued staff were offered better opportunities at companies partnering with LIV

“The only solution is the one that includes us all”
- Paul Kagame

RESOLVE A CHILD. RESTORE A LIFE. RAISE A LEADER. RELEASE A STAR.
MENTORSHIP PROGRAMMES

Princess Diaries
It has been a hard year for our Princesses, as they had to say goodbye to three facilitators. This, however, did not stop them from enjoying the Princess Diaries meetings and spending time together. We have seen so much growth in these girls, particularly in our two special needs Princesses who feel a sense of belonging, acceptance, and support as they interact with their age group regardless of their unique needs. During our evaluation session the girls expressed that they enjoyed learning about hygiene (Environmental Hygiene and Personal Hygiene) and have shown a massive improvement in personal Hygiene. Early this year they also learnt about the definition of a Princess and how a Princess behaves, and are keeping one another accountable in their school and home environments.

Beloved
Beloved is a mentorship and Discipleship programme designed for our teenage girls. The girls join the programme the year they turn 13. The focus is on learning about the love of God, love for others and loving ourselves through fun activities. Every activity is linked with the theme for that week which are all tied in with the overall theme of Identity as we are all the children of God and we are accepted into His family. The fun activities include crafts, baking, dress up, journalling and doing skits.

Indlela
Indlela is a boys programme for 12 to 18-year olds that seeks to bring our boys and young men up in an environment of scripture, sport, and team building, thus creating leaders. This programme aims to see the men on the village come alongside the young men at LIV, discipling them, and encouraging them into their God-given gifts and talents, and to help them reach their full potential. Through discussion, sport, bible study, and occasional outings, we always want the boys to feel seen, heard, and empowered. This year we saw young men growing in responsibility, maturity, particularly in the way they handle conflict, disagreement, and adverse circumstances. There have been improvements in their school work, behaviour at home, and conduct around the village. An increase in their confidence has also become evident, for example, when they went on a trip to Greystone Camp (near Hilton). Here some of our young men did their first overnight stay in a tent alone after hiking a mountain. It was amazing to see them grow in perseverance, character, and hope.

“A mother’s love makes a house a home”
- Helen Steiner Rice
“Education is the most powerful weapon which you can use to change the world”
- Nelson Mandela

LIV SCHOOL

LIV School was registered as an Independent Institute with the Kwa-Zulu Natal Department of Education and was awarded a certificate of quality assurance by the Independent Quality Assurance Agency in October 2017. Furthermore, LIV School has been granted its application to register as an official matriculation exam venue, allowing LIV’s first matric students to write their exams in the familiar environment of their school. In order to improve efficiency and provide its students with better opportunities, LIV School established its own board in January 2018.

<table>
<thead>
<tr>
<th>students</th>
<th>teachers</th>
<th>classrooms</th>
</tr>
</thead>
<tbody>
<tr>
<td>188</td>
<td>27</td>
<td>23</td>
</tr>
</tbody>
</table>

Total: 188 students

- 55 High School
- 101 Primary School
- 32 ECD
**LIV TRAINING**

**HOPE STORY**

As we are driving up a steep gravel road to the home of Mthembeni Ntetha, we have to stop the car at some point, get out and walk the last bit. Mthembeni tells us how he had to walk down this little road to school every morning, and back again in the afternoon. Regardless of his age. We see little children next to the road, making that same trip in the hope of securing a future for themselves – many of them being the first child in the family who has the opportunity to go to school. And as we approach the little hut where Mthembeni grew up, a beautiful story unfolds. A story worth telling. A story of hope.

He lights up when he speaks about hospitality. The same way his mother lights up when she speaks about him. There is a beautiful proof of absolute pride in her eyes as she sits next to her son while he is sharing his story of dreaming about a career as a chef and how LIV Culinary School, in conjunction with The International Hotel School, have helped him to achieve this goal.

Mthembeni wants to be able to provide for his family; a lively bunch who all share the self-built set of huts in the rural community of Ndwedwe. The little huts are neatly constructed. There are mango and avocado trees (“We take them to the market every weekend”) in the garden, mealies in the backyard, chickens and a dog. Three little ones are running in and out of the “living room” as he tells us how he had to give up his life as a child in order to work three jobs to provide for his family, how he has always wanted to become an Executive Chef but never had funding to study and how the opportunity given to him by LIV, has changed not only the course of his life, but also the lives of his whole family.

Mthembeni was only one of the nineteen culinary students that graduated from LIV Culinary School on the 5th of December 2017. For the past 12 months, these students have worked very hard to be released as stars in the hospitality sector of South Africa. The training programme; an IHS curriculum, consists of five months’ theory and training in the LIV state-of-the-art training kitchen (funded by Victor Daitz Foundation and Compass) and then another six months of experiential learning hours at various restaurants and institutions in and around Durban. The nineteen students were partially sponsored by another major LIV partner, Supersport ShootOut.

The graduation ceremony took place at LIV Village and was a joyous affair with the students proudly dressed in their chef’s jackets as they received their certificates with the biggest of cheers from their families. They were addressed by Chef Luke Nair, Head Chef of the renowned Oyster Box Hotel in Umhlanga, who encouraged them to stay passionate about food and to be grateful for humble beginnings. He continued to share his own story of growing up in a township and how he can relate to these students, but how working hard and having a positive attitude opened doors for him to cook for the famous and elite and that they can also reach such heights with dedication and commitment.

The LIV Culinary School is one of the initiatives of LIV Training to uplift individuals from the surrounding communities. The core mission of LIV Village is to rescue, restore, raise and release and the 5th of December 2017 was a successful releasing of nineteen stars who now have the opportunity to shine brightly and contribute to the hospitality industry of South Africa.

LIV Training is currently exploring the options of expanding and offering training in the following fields: Adult Education and Training, Vegetable production, and Computers and Spray painting.

**LIV Welding Academy**

The LIV Welding Academy has been completed and is CHIETA accredited. Its first 11 students started their three-year QCTO Welder Apprenticeship Programme, funded by Afrox, in October 2017. We are excited that these students are receiving a stipend and that LIV was able to hire its own full-time lecturer.

**LIV Culinary School**

In December 2017 LIV’s second group of culinary students graduated. We are now looking for funding for our next group of students who will be doing our new, fully accredited three-year QCTO Chef Programme.
We reflect on a challenging, yet rewarding year at LIV Business. The persistently high unemployment rate continues to exacerbate the divide between the rich and poor. At LIV Business we seek to bridge that gap by facilitating true economic participation and empowerment of vulnerable communities.

In the current year, the operations and administration of LIV Business was separated from that of LIV NPC with the creation of a dedicated LIV Business management team. This team was mandated to review all current LIV Business operations to improve profitability, streamline operations and assume responsibility for the overall management of all LIV Business operations and investments.

The focus of the team was primarily to gain an understanding of all business units and identifying opportunities to improve operations. By spending a significant amount of time on all entities, we were able to identify those entities which meet our objectives. These will remain the focus of this team into the next financial year. Certain business units, however, were either closed or reduced in the current financial year with retrenchments proving one of our toughest challenges, but sadly necessary to ensure sustainability.

We are immensely grateful for the ongoing support of our corporate partners and for the diverse assistance which continues to positively impact LIV Business development. Significant funding has been received through Enterprise and Supplier Development, empowering our entities through expansion and access to market.

As we go forward and best navigate the constant change, LIV Business will remain passionate about achieving business with a conscience and our core focus will remain driving social change through commercial sustainability. It is our mission, our passion and our purpose to be a part of the solution, and we will continue to merge best practise with passionate people to bring about sustainable transformation.

Lee Shutte
CEO, LIV Business

LIV Business Company Profile:

LIV Business is a 100% Broad Based Black Owned Company and is registered as a private company and is verified as a Category A Enterprise Development Beneficiary in terms of the Codes of Good Practice (“BEE Codes”) of the Department of Trade and Industry.

For more information on investment opportunities please email lee@liv-business.com.
CHALLENGES WE FACED

In June 2017, LIV experienced one of its greatest trials yet. The village was affected by riots from the Cottonlands community. During these riots a lot of property was damaged and stolen, leaving LIV Village and some of its businesses in a vulnerable financial position. Through the riots the family spirit at LIV was highlighted, and the village saw many supporters rally around them, helping in any way that they could. Companies and individuals gave their time and money to help the village get back on its feet, which the village management were extremely thankful for.

Another great challenge was the death of three of LIV’s beloved children. It was a time of great sorrow and pain, but we rest knowing that these children have gone to be with their father in heaven.

LIV’s greatest ongoing challenge remains funding for salaries for all the staff at LIV and finding suitable housemothers. LIV’s staff is invaluable to the running of the village, as well as the development and mentorship of its children. With a lot of staff living on the village, many become parent figures in the lives of the children and are therefore in a position of great influence over the children, their lives, and their futures. Many staff members give of their personal time to mentor and guide these children into a bright future full of opportunities.

LIV has some incredible housemothers who lay down their lives for the village, its vision, and its children. However, as the village grows and as new villages are started, we continually need more ladies who have been called to be a mother to many on the village. Finding suitable women who live by the same principles that we follow at LIV continues to be a challenge. Another difficulty has been housemothers leaving the village and their children. With LIV’s housemothers playing vital roles in providing their children with stability and security, this is a great concern to the village leaders and all people on the village. A great focus has therefore been placed on improving the housemother selection process and training, with the aim to reduce the number of women leaving. We continue to trust that God will send the right women to LIV who will become part of this family.

“Music can change the world because it can change people”
- Bono
## Balance Sheet

**Company**  
**Year End 28 February 2018**

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Non-Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trademarks</td>
<td>180 261</td>
<td>180 261</td>
</tr>
<tr>
<td>Property, plant and equipment</td>
<td>102 132 972</td>
<td>105 135 526</td>
</tr>
<tr>
<td>Investment in subsidiaries</td>
<td>200</td>
<td>200</td>
</tr>
<tr>
<td>Loans Receivable</td>
<td>93 001</td>
<td>167 441</td>
</tr>
<tr>
<td>Other Financial Assets</td>
<td></td>
<td>2 447 388</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>102 406 434</td>
<td>107 930 816</td>
</tr>
<tr>
<td><strong>Current assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inventory</td>
<td>222 652</td>
<td>197 835</td>
</tr>
<tr>
<td>Trade and other receivables</td>
<td>442 399</td>
<td>498 114</td>
</tr>
<tr>
<td>Instalment in marketable securities</td>
<td>7 128 892</td>
<td>6 330 112</td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>1 949 236</td>
<td>2 948 024</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>9 743 179</td>
<td>9 974 085</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>112 149 613</td>
<td>117 904 901</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EQUITY AND LIABILITIES</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Capital and Reserves</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Retained Earnings</td>
<td>29 176 656</td>
<td>34 892 317</td>
</tr>
<tr>
<td><strong>Total Capital and Reserves</strong></td>
<td>29 176 656</td>
<td>34 892 317</td>
</tr>
<tr>
<td><strong>Non-current Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Financial Liabilities</td>
<td>-</td>
<td>324 151</td>
</tr>
<tr>
<td>Loans from Directors</td>
<td>3 292 166</td>
<td>3 500 738</td>
</tr>
<tr>
<td>Loans from Group Companies</td>
<td>1 100 000</td>
<td>-</td>
</tr>
<tr>
<td>Deferred Revenue</td>
<td>72 510 776</td>
<td>74 372 194</td>
</tr>
<tr>
<td><strong>Total Non-current Liabilities</strong></td>
<td>76 902 942</td>
<td>78 197 083</td>
</tr>
<tr>
<td><strong>Current Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Financial Liabilities</td>
<td>1 020 768</td>
<td>1 268 420</td>
</tr>
<tr>
<td>Loan from group Companies</td>
<td>127 541</td>
<td>46 637</td>
</tr>
<tr>
<td>Deferred Revenue</td>
<td>3 847 010</td>
<td>2 195 996</td>
</tr>
<tr>
<td>Trade and other Payables</td>
<td>1 074 696</td>
<td>1 304 488</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td>6 070 015</td>
<td>4 815 501</td>
</tr>
<tr>
<td><strong>Total Equity and Liabilities</strong></td>
<td>112 149 613</td>
<td>117 904 901</td>
</tr>
</tbody>
</table>

## Income Statement

**Company**  
**Year End 28 February 2018**

<table>
<thead>
<tr>
<th>Revenue</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cost of Sales</td>
<td>(138 979)</td>
<td>(140 485)</td>
</tr>
<tr>
<td>Gross Profit</td>
<td>24 823 983</td>
<td>27 325 940</td>
</tr>
<tr>
<td>Other Income</td>
<td>1 318 813</td>
<td>663 997</td>
</tr>
<tr>
<td>Operating Expenses</td>
<td>(29 110 774)</td>
<td>(30 369 761)</td>
</tr>
<tr>
<td>Net profit/(loss) before Interest and Taxation</td>
<td>2 967 978</td>
<td>(2 379 824)</td>
</tr>
<tr>
<td>Interest Expense</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Interest Income</td>
<td>269 705</td>
<td>222 470</td>
</tr>
<tr>
<td>Fair Value and Adjustments to other Financial Assets</td>
<td>(3 017 388)</td>
<td>2 447 388</td>
</tr>
<tr>
<td>Net Profit/(loss) before Taxation</td>
<td>(5 715 661)</td>
<td>290 024</td>
</tr>
<tr>
<td>Taxation</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Net Profit/(loss) for the Year</td>
<td>(5 715 661)</td>
<td>290 024</td>
</tr>
<tr>
<td>Other comprehensive Income</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL COMPREHENSIVE INCOME/(LOSS)</strong></td>
<td>(5 715 661)</td>
<td>290 024</td>
</tr>
</tbody>
</table>

*The financial statements of the entity are audited by Deloitte. The 2018 figures are in the process of sign off from the auditors.*
GET INVOLVED!

VOLUNTEER
Join the LIV team as a short-term or long-term volunteer. For more information contact volunteer@liv-village.com.

DONATE
LIV Village relies heavily on the generosity of individuals and businesses. You can support our vision by giving a once-off donation or becoming a monthly donor. Visit our website for more information.

LIV4CHANGE
Join LIV's six month discipleship programme. This programme is made up of three months of bible study and activities, followed by three months internship in a LIV department. It is a great time of spiritual and personal growth. For more information contact l4c@liv-village.com.

CORPORATE DAY
Spend a day on the village completing a project with your team and give back. This is a great team building opportunity and gives your team the chance to be part of LIV's vision and impact. For more information contact info@liv-village.com.

CONTACT DETAILS & LEADERS

CEO | Chester Koyana | chester@liv-village.com
Leader | Athi Koyana | athi@liv-village.com
Leader | Jonathan McCririe | jonathan@liv-village.com
Leader | Carita McCririe | carita@liv-village.com


031 007 0571
info@liv-village.com
www.liv-village.com

RESCUE A CHILD. RESTORE A LIFE. RAISE A LEADER. RELEASE A STAR.
SOME OF OUR VALUED PARTNERS

Afrisun

Deloitte.

Gouvernement Princier
PRINCIPAUTE DE MONACO

AFROX

tsa
administration

MERGON
business with purpose

Invicta
HOLDINGS LIMITED

BBC BRYANSTON BIBLE CHURCH

RESCUE A CHILD. RESTORE A LIFE. RAISE A LEADER. RELEASE A STAR.
Together we can!